THE NEW VICTORY LANES

REVENUES	January			February			March			April			May			June			July			August			September			October			November			December			Year To Date		
	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals
	Jan 2021	Jan 2022	Jan 2022	Feb 2021	Feb 2022	Feb 2022	Mar 2021	Mar 2022	Mar 2022	Apr 2021	Apr 2022	Apr 2022	May 2021	May 2021	May 2022	Jun 2021	Jun 2022	Jun 2022	Jul 2021	Jul 2022	Jul 2022	Aug 2021	Aug 2022	Aug 2022	Sep 2021	Sep 2022	Sep 2022	Oct 2021	Oct 2022	Oct 2022	Nov 2021	Nov 2022	Nov 2022	Dec 2021	Dec 2022	Dec 2022	2021	2022	2022
Open Bowling	57512	63263	82302	53045	58350	73670	63851	70236	66564	60935	70075	64413	59077	70892	58782	61671	62000	64286	77922	82000	81903	74166	75000	71909	44747	50000	62322	54063	64000	54812	94104	104000	57153	82484	103105	116539	$ 783,577	$ 872,921	$ 854,655
League Bowling	14890	16379	5486	23972	26369	6458	28659	31525	5715	25539	28093	6984	7195	8634	2053	20412	24494	2671	18572	22286	23680	18222	20000	31549	24152	28000	32032	34203	39000	48677	27640	30500	47611	20060	25075	13332	$ 263,516	$ 300,356	$ 226,248
Tournament Bowling	0	1000	770	1053	3000	4520	2730	500	10178	2749	4000	5715	939	5000	3951	2777	2500	8094	157	0	0	780	500	260	0	3500	0	990	1200	2335	340	1200	1850	1125	1200	1624	$ 13,640	$ 23,600	$ 39,297
Shoe Rental	7952	8747	6710	6756	7432	5658	8737	9611	5355	6936	7630	4845	7278	8006	4024	8849	6700	6119	10001	7500	10148	9314	7500	8085	4682	5000	6848	4755	5706	5432	6285	7542	6242	6431	7717	8147	$ 87,976	$ 89,090	$ 77,613
Billiards	1867	2054	2286	1817	1999	2397	1804	1984	2341	1355	1491	1591	1405	1546	1632	1599	1759	1804	2080	2288	1840	1829	2012	1573	1497	1796	1494	1747	2096	1194	1586	1903	1608	1717	2060	1976	$ 20,303	$ 22,988	$ 21,736
Pro Shop Rent	700	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	$ 4,550	$ 4,200	$ 4,200
Vending (Net)	97	50	269	255	50	177	257	300	290	283	300	194	277	300	210	177	300	9021	395	300	0	300	300	184	300	300	0	300	300	263	300	300	261	545	300	869	$ 3,486	$ 3,100	$ 11,738
Arcade Games Commissions	23784	26162	26262	22697	24967	27707	23622	31000	27125	23996	30000	23946	19599	24000	13633	30541	33000	22529	35350	36000	33991	26858	32000	25698	14755	18000	21076	18173	24000	20697	19455	28000	23278	20973	36000	28728	$ 279,803	$ 343,129	$ 294,670
Restaurant (Food Revenue)	43037	47341	49898	42695	46965	65534	54555	62738	70015	53183	61160	52835	45090	54108	54655	59117	63000	65876	57729	65000	77807	55748	60000	62226	44024	55000	67684	55093	70000	52170	62228	76000	70046	71673	86000	81148	$ 644,172	$ 747,312	$ 769,894
Lounge	30169	33186	41238	31969	35166	48696	37268	44722	49447	31115	35782	38308	23274	27929	29299	25145	30000	31384	25457	29000	40053	28548	33000	34257	31295	35000	43541	36250	44000	45615	34484	42000	56230	42169	53000	42169	$ 377,143	$ 442,784	$ 500,237
Other Income	81	850	2695	1268	850	0	712	850	1176	923	850	3818	359	850	1558	1190	850	716	1680	1000	15237	434	1000	0	1000	1000	3797	1000	1000	2953	0	1000	183	0	1000	13153	$ 8,647	$ 11,100	$ 45,286
TOTAL REVENUE	**180089**	**199382**	**218266**	**185877**	**205496**	**235167**	**222545**	**253816**	**238556**	**207364**	**239731**	**202999**	**164843**	**201615**	**170147**	**211828**	**224953**	**212850**	**229693**	**245724**	**285009**	**216549**	**231662**	**236091**	**166802**	**197946**	**239144**	**206924**	**251652**	**234498**	**246772**	**292795**	**264812**	**247527**	**315808**	**308035**	**$ 2,486,813**	**$ 2,860,581**	**$ 2,845,574**

COST-OF-GOODS SOLD	January			February			March			April			May			June			July			August			September			October			November			December			Year To Date		
	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals	Prior Year Totals	This Year Forecast	This Year Totals
	Jan 2021	Jan 2022	Jan 2022	Feb 2021	Feb 2022	Feb 2022	Mar 2021	Mar 2022	Mar 2022	Apr 2021	Apr 2022	Apr 2022	May 2021	May 2021	May 2022	Jun 2021	Jun 2022	Jun 2022	Jul 2021	Jul 2022	Jul 2022	Aug 2021	Aug 2022	Aug 2022	Sep 2021	Sep 2022	Sep 2022	Oct 2021	Oct 2022	Oct 2022	Nov 2021	Nov 2022	Nov 2022	Dec 2021	Dec 2022	Dec 2022	2021	2022	2022
Restaurant	16570	21303	33154	25127	20664	28426	13039	26977	32865	24314	25687	27993	22900	22184	32396	26171	27720	41684	26316	28600	32042	30540	26400	39193	24293	24200	29395	28178	29750	31219	28503	31920	29478	36758	36120	38137	$ 302,709	$ 321,527	$ 395,982
Restaurant Cost of Goods %	**38.5%**	**45.0%**	**66.4%**	**58.9%**	**44.0%**	**43.4%**	**23.9%**	**43.0%**	**46.9%**	**45.7%**	**42.0%**	**53.0%**	**50.8%**	**41.0%**	**59.3%**	**44.3%**	**44.0%**	**63.3%**	**45.6%**	**44.0%**	**41.2%**	**54.8%**	**44.0%**	**63.0%**	**55.2%**	**44.0%**	**43.4%**	**51.1%**	**42.5%**	**59.8%**	**45.8%**	**42.0%**	**42.1%**	**51.3%**	**42.0%**	**47.0%**	**47.0%**	**43.0%**	**51.4%**
Lounge	9113	9790	13951	12818	10374	17945	16113	13193	29165	11612	10377	10006	7379	8099	11238	7971	9900	13924	10973	9570	10227	8364	10890	13249	9831	11550	13683	10517	14080	14720	11188	13440	18989	15626	16960	19808	$ 131,505	141691	$ 186,905
Lounge Cost of Goods %	**30.2%**	**29.5%**	**33.8%**	**40.1%**	**29.5%**	**36.9%**	**43.2%**	**29.5%**	**59.0%**	**37.3%**	**29.0%**	**26.1%**	**31.7%**	**29.0%**	**38.4%**	**31.7%**	**33.0%**	**44.4%**	**43.1%**	**33.0%**	**25.5%**	**29.3%**	**33.0%**	**38.7%**	**31.4%**	**33.0%**	**31.4%**	**29.0%**	**32.0%**	**32.3%**	**32.4%**	**32.0%**	**33.8%**	**37.1%**	**32.0%**	**47.0%**	**34.9%**	**32.0%**	**37.4%**
Arcade Redemption and Merchandisers	3150	5232	5778	6932	4993	5465	3938	6200	10388	4513	6000	1823	7997	4800	7228	279	6600	6399	6383	7200	2693	11077	6400	1272	1847	3600	2916	4074	4800	9503	6678	5600	466	9122	7200	6346	$ 65,990	$ 68,626	$ 60,277
Arcade Cost of Goods %	**13.2%**	**20.0%**	**22.0%**	**30.5%**	**20.0%**	**19.7%**	**16.7%**	**20.0%**	**38.3%**	**18.8%**	**20.0%**	**7.6%**	**40.8%**	**20.0%**	**53.0%**	**0.9%**	**20.0%**	**28.4%**	**18.1%**	**20.0%**	**7.9%**	**41.2%**	**20.0%**	**4.9%**	**12.5%**	**20.0%**	**13.8%**	**22.4%**	**20.0%**	**45.9%**	**34.3%**	**20.0%**	**2.0%**	**43.5%**	**20.0%**	**22.1%**	**23.6%**	**20.0%**	**20.5%**
TOTAL COST-OF-GOODS	**28834**	**36326**	**52884**	**44878**	**36032**	**51837**	**33091**	**46371**	**72419**	**40440**	**42065**	**39823**	**38277**	**35084**	**50863**	**34422**	**44221**	**62008**	**43673**	**45371**	**44963**	**49982**	**43691**	**53715**	**35972**	**39351**	**45995**	**42770**	**48631**	**55443**	**46370**	**50961**	**48934**	**61507**	**60281**	**64292**	$ 500,214	$ 528,384	$ 643,175
Gross Profit	**151255**	**163056**	**165382**	**140999**	**169464**	**183330**	**189454**	**207445**	**166137**	**166924**	**197666**	**163176**	**126566**	**166530**	**119284**	**177406**	**180733**	**150842**	**186020**	**200354**	**240046**	**166567**	**187971**	**182376**	**130830**	**158596**	**193149**	**164154**	**203022**	**179055**	**200402**	**241834**	**215878**	**186020**	**255527**	**243743**	**$ 1,986,599**	**$ 2,332,196**	**$ 2,202,399**
OPERATING EXPENSES:																																							
Salaries and Wages	41379	60000	57357	44532	60000	62737	46202	90000	95218	74194	60000	47470	47684	60000	57398	53534	65000	60753	98297	65000	66565	57821	60000	70264	81957	90000	68330	60835	65000	61523	56167	66000	64560	62175	70000	67035	$ 678,575	$ 811,000	$ 779,210
Employee Training	0	500	0	160	3000	1399	124	1000	0	1746	500	0	0	500	0	0	2000	1397	0	500	2397	585	2000	245	0	500	0	0	0	0	375	500	0	255	0	4729	$ 3,121	$ 10,000	$ 10,167
Guaranteed Payments	10154	10154	10154	10154	10154	10154	10154	15231	15231	15231	10154	10154	10154	10154	7336	10154	10154	10154	21154	10154	5077	10154	10154	5077	15231	15231	17940	10154	10154	10154	10160	10154	10154	10157	10154	10154	$ 132,857	$ 132,002	$ 121,739
Payroll Taxes	3704	6600	4967	3807	6600	5818	4128	9900	8321	6295	6600	4979	3926	6600	4869	4320	7150	5342	7877	7150	5692	4735	6600	8432	6716	9900	5647	4990	7150	5213	4665	7260	5341	5116	7700	5427	$ 56,151	$ 89,210	$ 70,048
Property Taxes	5500	5500	2706	5500	5500	5600	5500	5500	5600	5500	5500	5600	5500	5500	5600	5500	5500	5600	6178	5500	5600	5597	5500	6775	5597	5500	5243	5597	5500	5243	5597	5500	5243	5597	5500	5243	$ 61,663	$ 66,000	$ 64,053
Taxes, Licenses & Permits	9421	8000	7673	0	50	11468	0	0	2050	0	0	0	300	300	500	0	0	200	0	0	270	0	0	0	50	50	0	2081	2500	736	75	75	1043	0	0	711	$ 11,927	$ 10,975	$ 24,651
Advertising	1290	1994	1104	1684	2055	4169	2455	1269	2529	1542	1199	1534	1183	1008	3982	90	1125	2861	873	1229	1676	1679	1158	1031	2619	990	997	2295	1258	819	1079	1464	2440	1605	1579	3121	$ 15,939	$ 16,327	$ 26,263
Dues and Subs	539	2000	275	326	500	959	421	500	243	1665	500	558	1155	500	2155	1738	500	2590	1707	500	729	181	500	465	58	500	489	1815	500	779	682	500	1343	258	500	5238	$ 10,124	$ 7,500	$ 15,823
Equipment Lease	3560	3444	3444	3444	3444	3560	3444	3444	3444	3560	3444	3444	3444	3444	3560	3752	3444	3444	3444	3444	3677	3560	3444	3444	3677	3444	3444	3444	3444	3558	3444	3444	3444	3793	3444	3677	$ 39,122	$ 41,328	$ 42,140
Utilities	9399	6500	6429	2048	6000	6171	4646	6500	4802	4727	6000	4793	8874	6500	2558	-5206	7000	9351	7200	7500	2506	9951	8000	15464	10123	9000	9413	15755	9000	2174	1891	9000	9654	4726	7500	2542	$ 69,488	$ 88,500	$ 75,857
Insurance	4670	4000	3129	4670	4000	3129	4939	4000	3129	4670	4000	3129	3033	4000	0	2259	4000	2295	28502	4000	5907	6018	4000	6150	3129	4000	3891	3129	4000	6373	3129	4000	6300	3129	4000	6151	$ 66,338	$ 48,000	$ 49,583
Contract Labor	1000	1500	2460	1000	1500	2640	4500	1500	5720	1500	1500	5657	0	1500	2061	0	1500	660	4500	2500	1410	650	2500	360	2412	2500	1260	3080	2500	2244	1880	2500	2412	3772	2500	3614	$ 19,794	$ 24,000	$ 30,498
Entertainment Events	0	2500	1875	0	2500	1525	0	2500	2015	0	2500	2900	0	2500	4940	1500	2500	5900	1500	4500	2500	2200	4500	2405	1688	4500	2400	2100	6000	7625	3203	5500	8105	2675	6500	7340	$ 14,866	$ 46,500	$ 49,530
Laundry and Uniforms	0	750	1962	0	750	0	0	750	1471	0	1000	0	1170	750	4500	0	750	2050	0	750	0	0	750	0	157	2000	0	682	750	0	7441	750	3275	2772	750	2108	$ 12,222	$ 10,500	$ 15,356
Janitorial Expense	4024	5200	8206	4115	5200	5180	4000	5200	5075	4021	5200	6997	4094	5200	4000	4068	5200	5075	8000	5200	4000	4000	5200	3225	6349	5200	8000	4000	5200	9500	4000	5200	9500	4000	5200	9500	$ 62,400	$ 52,393	$ 64,282
League/Tournament Expense	38	250	0	0	250	0	0	250	4992	256	250	1278	1149	250	0	0	250	406	0	0	319	0	500	928	0	0	81	1022	1000	0	0	1000	3270	0	0	-11274	$ 2,465	$ 3,000	$ -
Office Supplies	324	600	1121	818	600	1330	839	600	675	832	600	958	672	600	1214	215	600	1868	951	600	1862	1128	600	1002	967	1000	1641	1339	1000	1457	1384	1000	1004	1387	1000	1917	$ 10,017	$ 8,800	$ 16,049
Promotional Expense	508	500	0	508	500	2300	508	500	4139	508	500	0	508	500	0	508	500	532	0	500	0	3532	1000	0	0	1000	86	0	1000	0	2455	1000	0	5560	1000	0	$ 14,087	$ 8,500	$ 7,057
Legal Settlement Expense	0	3333	3333	0	3333	3333	3521	3333	8000	3333	3333	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	$ 3,333	$ 13,332	$ 14,666
Professional Services	0	1500	1430	4498	1500	1834	1540	1500	10000	0	1500	770	3539	1500	3309	2906	1500	1680	1150	1500	4590	946	1500	11628	0	1500	0	1430	1500	1155	1103	1500	1488	0	1500	700	$ 15,572	$ 18,000	$ 38,584
Tournament Expense	0	0	0	0	0	0	2090	0	980	4572	1500	395	1124	6000	0	1737	3000	5326	0	0	0	0	0	698	0	3000	0	0	0	0	1710	0	0	5725	0	0	3180	$ 7,433	$ 13,500	$ 18,014
Rental Shoes and Balls replacement	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3000	0	0	0	0	0	1000	0	0	2000	0	0	0	0	0	3000	0	0	0	0	$ 0	$ 9,000	$ -
Repairs & Maintenance	709	5000	10512	2732	5000	916	9553	5000	6072	2829	5000	2969	2738	5000	2598	-1667	4000	4092	9414	5000	4705	8092	5000	5446	1027	5000	4758	4140	5000	4206	36776	5000	5396	5152	5000	2981	$ 71,942	$ 59,000	$ 54,651
HVAC Repairs	0	1000	2931	1532	1000	0	629	1000	12844	0	1000	0	0	500	544	0	500	0	0	500	0	10000	1000	0	680	1000	0	0	1000	0	11740	1000	0	1195	1000	0	$ 25,147	$ 10,500	$ 16,319
Safety & Security	1977	500	681	211	500	155	2306	500	155	155	500	155	155	500	155	155	500	155	155	500	155	155	500	155	155	500	155	155	500	155	155	500	155	155	500	155	$ 3,583	$ 6,000	$ 2,386
Pinsetter Parts (& Labor)	3050	3000	2601	6693	3000	3532	4650	3000	848	3276	3000	6504	5355	3000	1166	5619	3000	1481	3786	4500	5070	3784	3000	2721	4631	5000	3486	3009	5000	13777	1156	5000	4870	-7079	5000	6436	$ 33,280	$ 45,500	$ 52,492
Restaurant / Bar Supplies	1167	4000	9092	1945	3000	8107	6776	3000	8815	2076	3000	6293	2340	4000	12983	1593	3000	5208	1041	3000	6059	5927	4000	6837	3123	4000	6481	2813	4000	7276	5838	4000	5293	9395	4000	6336	$ 37,258	$ 43,000	$ 88,780
Bowling Supplies	1244	1250	483	2901	1250	1912	0	1250	522	991	1250	0	2883	1250	519	0	1250	0	4280	1250	393	17	1250	2880	0	1250	0	0	1250	44	101	1250	48	0	1250	442	$ 12,417	$ 15,000	$ 7,243
Other Supplies and Expense	4892	3200	7022	2152	3200	2938	3825	3200	6268	4522	3200	2345	3820	3200	3642	1621	3200	4404	1647	3200	3121	2121	3200	7615	2884	3200	1964	3302	3200	4405	11899	3200	4112	1726	3200	4604	$ 40,586	$ 38,400	$ 52,440
IT Systems	174	400	224	174	400	274	541	400	274	373	400	1552	438	400	658	793	400	837	258	400	473	174	400	473	373	400	473	373	400	473	373	400	473	389	400	2981	$ 3,892	$ 4,800	$ 9,165
Telephone & Internet Expense	740	1000	1094	740	1000	1107	1392	1000	1103	879	1000	1103	982	1000	1145	609	1000	1326	1130	1000	1134	1491	1000	1094	1083	1000	1094	2564	1000	1095	1163	1000	1099	1082	1000	1099	$ 12,463	$ 12,000	$ 13,493
Storage Expense	199	400	397	199	400	397	199	400	397	199	400	397	199	400	397	199	400	397	199	400	397	426	400	406	298	400	406	397	400	448	397	400	448	397	400	448	$ 3,109	$ 4,800	$ 4,935
Auto Expense	217	400	367	107	400	563	210	400	5691	103	200	1090	693	200	1319	663	400	577	870	400	1657	0	400	704	383	400	450	75	400	3899	4192	400	1221	1114	400	392	$ 8,417	$ 4,400	$ 17,930
Travel & Entertainment	35	350	0	290	0	1020	0	350	1065	0	0	1083	651	1000	1069	995	3000	4987	0	500	2474	0	500	911	0	500	0	611	1000	1234	527	500	808	1183	500	517	$ 4,292	$ 8,200	$ 15,168
Bank Service Charge & Merchant Fees	4286	3988	3917	2758	4110	4053	3544	5076	4324	3183	4795	3358	2811	4032	3189	3485	4499	3802	4066	4914	4530	4021	4633	4168	2679	3959	3787	3156	5033	3390	3454	5856	4927	4355	6316	6242	$ 38,254	$ 57,212	$ 49,687
Restaurant coupons, employee meals, manager comps	1441	400	487	1427	500	731	427	600	744	-397	400	825	-363	400	619	-589	400	1094	804	400	901	605	500	717	522	500	849	696	500	800	0	500	724	519	500	651	$ 4,665	$ 5,600	$ 9,142
Total Operating Expenses	**115641**	**149712**	**157423**	**111125**	**141196**	**159011**	**133063**	**178653**	**232756**	**152341**	**139924**	**128290**	**120211**	**142188**	**137985**	**100551**	**150222**	**155844**	**218983**	**146491**	**145846**	**149550**	**144690**	**171720**	**158568**	**188924**	**152765**	**145039**	**156139**	**151965**	**188423**	**157353**	**173875**	**136560**	**158293**	**159921**	$ 1,730,055	$ 1,853,786	$ 1,927,401
Operating Cash Flow before Debt Service	**35614**	**13343**	**7959**	**29874**	**28268**	**24319**	**56391**	**28791**	**-66619**	**14583**	**57742**	**34886**	**6355**	**24342**	**-18701**	**76855**	**30511**	**-5002**	**-32963**	**53863**	**94200**	**17017**	**43282**	**10656**	**-27738**	**-30328**	**40384**	**19115**	**46882**	**27090**	**11979**	**84482**	**42003**	**49460**	**97234**	**83822**	**256544**	**478410**	**274998**
Blue Harbor Loan	**-22902**	**-22902**	**-22902**	**-22902**	**-22902**	**-22902**	**-22902**	**-22902**	**-22902**	**-22902**	**-22902**	**-22902**	**-22902**	**-22902**	**-22902**	**-22902**	**-22902**	**-22902**	**-22902**	**-22902**	**-22902**	**-13283**	**-13283**	**-13283**	**-22902**	**-13283**	**-13283**	**-22902**	**-13283**	**-13283**	**-22902**	**-13283**	**-13283**	**-22902**	**-13283**	**-13283**	**-274824**	**-217110**	**-217110**
SBA Loan	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-11937**	**-143244**	**-143244**	**-143244**
NC Rapid Recovery Loan	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**-2951**	**-2951**	**0**	**-2951**	**-2951**	**0**	**-2951**	**-2951**	**0**	**-2951**	**-2951**	**0**	**-2951**	**-2951**	**0**	**-2951**	**-2951**	**0**	**-17706**	**-17706**
EIDL Loan	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**-9981**	**-9981**	**-9981**
CASH FLOW (before depreciation and amortization)	**775**	**-21496**	**-26880**	**-4965**	**-6571**	**-10520**	**21552**	**-6048**	**-101458**	**-20256**	**22903**	**47**	**-28484**	**-10497**	**-53540**	**42016**	**-4328**	**-39841**	**-67802**	**25692**	**66029**	**-17822**	**15111**	**-17515**	**-62577**	**-58499**	**12213**	**-15724**	**18711**	**-1081**	**-22860**	**56311**	**13832**	**14621**	**59082**	**45670**	**-161524**	**90369**	**-113043**